

# An Economic Analysis of the Philippine Tourism Industry

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The archipelagic nature of the Philippines, as well as its colonial heritage, offers a wealth of scenic views that invite both locals and foreigners to participate in tourism-related activities. According to the Department of Tourism (2011), the industry is one of the three largest industries in the country. This study aims to measure the economic impact of tourism to the Philippine economy through the use of input-output analysis. The tourism industry is mainly a consumer of inputs and producer of final goods, hence, its impact on the output is relatively higher. Also, its interdependence with other industries as shown by the linkage indices prove that other sectors do benefit from the tourism sector. The government should promote tourism in the country. The past government administration applied holiday economics to help boost tourism domestically. The current administration may choose to consider continuing the program.

*Keywords:* Input-output analysis, tourism, linkages, impact multipliers

## INTRODUCTION

The archipelagic nature of the Philippines, as well as its colonial heritage, offers a wealth of scenic views that invite both locals and foreigners to participate in tourism-related activities. According to the Department of Tourism (2011), the industry is one of the three largest industries in the country, where most of the visitors came from East Asia, Korea in particular. It can be noted that the highest inflow of visitors arrived during December 2010. This may be attributed to the warm weather of the country relative to their countries of origin.

Figure 1 shows that there has been an increasing trend in international tourist receipts as a percentage of gross domestic product (GDP), which remained higher than international tourist expenditures or imports since the Asian financial crisis in 1998 until the year 2008 or after the global financial crisis. Since tourism can be considered as a luxury, there is a need for us to provide a proper economic analysis on the behavior of its consumers and its possible impact to the domestic economy, in order to prepare for possible shocks like financial crises.

Tourism involves public goods that may impose costs on the government to maintain. Since tourists



*Figure 1.* International tourism trade of the Philippines from 1995 to 2010 (World Bank, 2012).

are the main consumers of these goods, it makes sense that they be charged a tax. Tourism-related businesses are also prone to pay taxes as well. Nowadays, there exists a wide array of tourist tax that can be imposed such as: airport tax, trekking tax, sales tax, environmental tax, and so forth.

The increasing demand for tourism in the Philippines makes it important for us to measure its impact to the economy.

## LITERATURE AND RESEARCH METHODS ON TOURISM IN THE PHILIPPINES

There are several ways to measure the economic impact of tourism to an economy. Hara (2008) identified statistical and non-stochastic methods, which include input-output analysis, social accounting matrix modeling, and tourism satellite accounts. Despite the limitations presented in Briassoulis' (1991) study, input-output analysis has remained to be the "workhorse" model (Lindberg, 2001) in measuring the economic impact of tourism. Zhou, Yanagida, Chakravorty, & Leung (1997) applied both input-output analysis and computable general equilibrium analysis to the Hawaiian economy and showed that both methods were able to identify the same industries that are related to tourism.

Considering the growing contribution of the tourism industry to the Philippine economy, only a few attempts were done to measure its impact. Arroyo and San Buenaventura (1983) did a study on the economic and social impact of the tourism sector in Pagsanjan, Laguna. They modified the 1978 national input-output table to approximate the local economy, with an assumption that the coefficients produced will be the same at the national level. They found that tourism is an important source of employment; however, income distribution in the locality is unaffected. Furthermore, linkages with the agricultural and manufacturing sector are negligible. Since this study has been done, transportation and accommodations have improved.

A more recent study on the Philippine Tourism Satellite Account was done using the 1994 input-output tables along with the 1998 Labor Force Survey and other statistical data gathered by different government agencies (Virola, Remulla, Amoro, & Say, 2001). They were able to show the output of tourism industries as well as the demand for tourism demonstrated through visitor arrivals, lengths of stay, and so forth. However, the difference in the data sources presents constraints in calculating forward and backward linkages. One may argue that it would be better to construct a tourism satellite account to analyze the industry, but considering the nature of data in the country,

the input-output tables can produce more useful insights for policy-making purposes.

## METHODOLOGY

The input-output model is used to examine the interdependence between industries in an economy. In constructing the input-output table, the National Statistical Coordination Board [NSCB] (2006) assumed that all outputs produced by an industry have the same input structure and an output has the same input structure no matter what industry produces it. Given these assumptions, we can write that the total output of the  $i^{th}$  sector ( $x_i$ ) is the sum of the inter-industry sales of sector  $i$  to sector  $j$  ( $z_{ij}$ ) and the final demand for the  $i^{th}$  sector's product ( $f_i$ ):

$$x_i = \sum_{j=1}^n z_{ij} + f_i \quad (1)$$

We derive the matrix of technical coefficients ( $A$ ) from this by dividing the intermediate transactions matrix ( $Z$ ) by the total inputs, where:

$$a_{ij} = \frac{z_{ij}}{x_j} \quad (2)$$

We assume that  $a_{ij}$  is fixed. This means that the proportion of sector  $i$ 's input to sector  $j$ 's output does not vary. We can rewrite equation (2) as

$$z_{ij} = a_{ij}x_j \quad (3)$$

and substitute this into equation (1) so that

$$x_i = \sum_{j=1}^n a_{ij}x_j + f_i \quad (4)$$

which can be re-expressed as:

$$(1 - a_{ij})x_i = \sum_{j=1}^n a_{ij}x_j + f_i \quad (5)$$

In matrix notation, equation 5 gives us:

$$(I - A)X = \sum_{j=1}^n Ax + f_j \quad (6)$$

and

$$X = (I - A)^{-1}Y \quad (7)$$

where  $(I - A)^{-1}$  is the inverse matrix.

From the inverse matrix, we can now derive the multipliers that will estimate the economic impact of an exogenous change in the hotel and restaurant sector to output, gross domestic product and income.

**Output multiplier.** Blair and Miller (2009) defined an output multiplier for a specific sector as the total value of production in all sectors of the economy that is necessary in order to satisfy a dollar's worth of final demand for the said sector's output. We can solve this using the equation:

$$O_j = \sum_{i=1}^n a_{ij} \quad (8)$$

where  $O_j$  = output multiplier of sector  $j$

$a_{ij}$  =  $ij^{th}$  element of the Leontief inverse matrix

$n$  = dimension of the Leontief inverse

**Domestic multiplier.** The domestic multiplier indicates the change in gross domestic product brought about by a dollar increase in final demand in a sector (Jones, 2011). The domestic multiplier can be found using the equation:

$$DOM_j = \sum_{i=1}^n (D_{ij} + ID_{ij}) \quad (9)$$

where  $DOM_j$  = domestic multiplier of sector  $j$   
 $D_{ij}$  = direct impact of a change in final demand for sector  $j$  on sector  $i$   
 $ID_{ij}$  = indirect impact of a change in final demand for sector  $j$  on sector  $i$

**Income multiplier.** Households purchase goods and services using the income that they receive. The income multiplier allows us to explore the impact of a change in final demand for sector  $j$  on households' income (Blair & Miller, 2009). It can be derived using the equation:

$$IM_j = CE * (I - A)_j^{-1} \tag{10}$$

where  $IM_j$  = income multiplier of sector  $j$   
 $CE$  = compensation row of the technical coefficients matrix  
 $(I - A)_j^{-1}$  = the  $j$ th column of the Leontief inverse matrix

We can extend our analysis to estimate the inter-industrial linkage of an industry to other industries as a user of inputs and as a provider of inputs to other industries.

**Backward linkage.** This serves as an indicator of an industry's relative importance as a user of inputs from the production sector. Blair and Miller (2009) suggested the use of a normalized index of the power of dispersion. The index is derived as:

$$BL = \frac{\sum_{i=1}^{60} r_{ij}}{\frac{1}{n} \left( \sum_{i=1}^n \sum_{j=1}^n r_{ij} \right)} \tag{11}$$

where  $r_{ij}$  =  $ij^{th}$  element of the Leontief inverse matrix.

**Forward linkage.** This serves as an indicator of an industry's relative importance as a supplier of inputs from the production sector. Similar to backward linkage, we will use a normalized index to measure its importance. The index is derived as:

$$FL = \frac{\sum_{j=1}^n r_{ij}}{\frac{1}{n} \left( \sum_{i=1}^n \sum_{j=1}^n r_{ij} \right)} \tag{12}$$

where  $r_{\{ij\}}$  = element of the Leontief inverse matrix.

**“Net” backward linkage.** This measure identifies the relative importance of an industry by comparing the resulting output from the industry's final demand and the output of said industry resulting from all other industries in the economy (Dietzenbacher, 2005). It can be derived from:

$$NBL_j = \frac{\sum_{j=1}^n x_{ij}}{\sum_{i=1}^n x_{ji}} \tag{13}$$

It can be noted that input-output analysis has its shortcomings such as assuming linearity of technical production functions, homogeneity in production of goods and services and the absence of supply constraints, which may lead to overestimation of a sectors impact on the economy (Australian Bureau of Statistics, 2009). However, Zhou et al. (1997) have shown that the Input-Output model is able to identify the same sectors as the computable general equilibrium (CGE) model.

**RESULTS**

This paper uses the latest input-output table released, the 60 x 60 2000 input-output table of the Philippines from the NSCB (2006). This table includes the Hotel and Restaurant Sector, which will be used to measure tourism activities. The

year 2000 Input-Output table is the latest table available from the NSCB (2006). Despite the nature of the data, we can still get useful insights assuming that there is no change in the economy's structure. The choice of the 60x60 matrix is due to the fact that it captures the proxy sector for tourism, is not as disaggregated as the 240x240 industry matrix, thus combining industries that are more related to each other, which makes comparing inter-industry relationships more convenient.

## IMPACT MULTIPLIERS

**Output multiplier.** For every peso increase in final demand for hotel and restaurants will result to a total increase of 1.865 peso in the output of the economy. This means that there is a peso increase for the hotel and restaurant industry will contribute a 0.865 peso increase on the output of its own as well as its related industries. Using a round-by-round calculation, we can identify that hotel and restaurant sector's total output increased by 1.11 pesos which further increases the output of other industries namely, private personal services, electrical machinery, food manufacturers, and private business services.

**Domestic multiplier.** The domestic multiplier indicates the change in gross domestic product brought about by a peso increase in final demand in the hotel and restaurant industry. If the final demand for the hotel and restaurant industry increases by a peso, there will be a 0.97 peso increase in country's gross domestic product. An alternative way of interpreting the domestic multiplier is to assume a peso increase in the exports of the hotel and restaurant industry will lead to a 0.97 peso decline in the country's balance of payments deficit.

**Income multiplier.** Compared to the other sectors, the hotel and restaurant industry ranks 21<sup>st</sup> when it comes to income improvement brought about by an increase in final demand for each sector. The top mover in terms of income improvement is the government services

sector. This may be due to the principle that the government has the most number of employees. An additional peso in final demand for the hotel and restaurant industry will generate an additional 0.29 peso increase in household income. Though it is not one of the main drivers of the economy, the industry still plays a big role in improving the lives of Filipinos where tourism thrives.

## LINKAGES

**Backward linkage.** The hotel and restaurant sector ranked at 28 out of 60 sectors and its index of power of dispersion is 1.013106. This implies that its interdependence with other sectors for raw materials may not be as high relative to other sectors like air transport. However, it still sends a significant stimulus to suppliers as a result of increased demand for tourism. We should not discount the fact that the hotel and restaurant sector is doing its share of consuming intermediate inputs from other sectors.

**Forward linkages.** As a supplier of raw materials to other sectors, the hotel and restaurant sector is ranked 32 with an index of power of dispersion having a value of 0.720131. Its below average index simply means that the hotel and restaurant sector mainly provides final goods to the economy. This is because the hotel and restaurant sector provides goods and services that cannot be used as an input in the production of other products.

**"Net" backward linkage.** The hotel and restaurant sector has a "net" backward linkage of 1.65451 and is ranked 20<sup>th</sup> highest in the economy. The highest being the ownership of dwellings, government services, and fisheries, most of which are basic necessities. The coefficient tells us that the output generated by the final demand in the hotel and restaurant sector for other sectors is larger than the amount of output generated by other sectors' final demand, which further translates its relevance to the economy. Although the backward linkage and the forward linkage indices show that the hotel and restaurant sector

is not a key sector in the economy, the “net” backward linkage shows otherwise.

## CONCLUSIONS

We can say that the Philippine tourism industry does have an impact in the economy. Although its impact is not as significant as expected, it does contribute to the welfare of the citizens by increasing their income and at the same time reduce balance of payments deficit through the influx of foreign currency brought in by tourists. However, these results are based on the economic performance in 2000, but we assume that the structure of the economy did not change over time. Considering the growth in number of tourists and the increasing volume of investments in tourism-related businesses, these may have changed as well.

The linkage indices prove that other sectors do benefit from the tourism sector; hence, the government should promote tourism in the country. The past government administration applied holiday economics to help boost tourism domestically. The current administration may choose to consider reviving this program.

With a high frequency of airlines providing convenient means of transportation for tourists, we can improve the performance of this industry through marketing and rethinking our tax policy. Most of the countries in Southeast Asia do not charge terminal fees. In the Philippines, everyone is charged US\$15 for terminal fee regardless of the destination. Lowering or waiving this fee for domestic flight passenger can encourage more people to travel within the country. In January 2012, the Manila International Airport Authority declared a lower charge of US\$11 for terminal fee effective February 2012 (Araullo, 2012). The impact of this policy is yet to be observed. These policies will not only help those who are involved in the hotel and restaurant sector, but also those in private personal services, electrical machinery, food manufactures, and private business services which are key sectors that benefit from tourism-related activities.

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## APPENDIX A

**Table of Backward Linkage Index, Forward Linkage Index,  
“Net” Backward Linkage Index and Income Multipliers**

| IO Codes | Description                           | Backward Linkage | Rank | Forward Linkage | Rank | “Net” Backward Linkage | Rank | Income Multipliers | Rank |
|----------|---------------------------------------|------------------|------|-----------------|------|------------------------|------|--------------------|------|
| 1        | Palay                                 | 0.76141          | 55   | 0.84449         | 21   | 0.10203                | 47   | 0.437434           | 4    |
| 2        | Corn                                  | 0.74124          | 56   | 0.65514         | 43   | 0.36821                | 43   | 0.501250           | 3    |
| 3        | Coconut                               | 0.65294          | 59   | 0.60825         | 49   | 1.88735                | 15   | 0.409440           | 7    |
| 4        | Banana                                | 0.87355          | 45   | 0.59890         | 52   | 2.36929                | 8    | 0.418499           | 6    |
| 5        | Sugarcane                             | 0.86388          | 46   | 0.59256         | 54   | 0.00901                | 49   | 0.321188           | 14   |
| 6        | Other crops and agricultural services | 0.71214          | 57   | 1.15241         | 14   | 2.28790                | 11   | 0.318078           | 16   |
| 7        | Livestock                             | 0.88950          | 40   | 0.83943         | 22   | 0.52695                | 41   | 0.341871           | 12   |
| 8        | Poultry                               | 0.96165          | 32   | 0.71793         | 35   | 0.88723                | 36   | 0.320768           | 15   |
| 9        | Fishery                               | 0.96165          | 32   | 0.73541         | 28   | 3.27129                | 3    | 0.247988           | 39   |
| 10       | Forestry                              | 0.77388          | 54   | 0.74081         | 27   | 1.59223                | 22   | 0.155609           | 59   |
| 11       | Copper                                | 0.65306          | 58   | 0.68188         | 38   | -9.43083               | 58   | 0.220014           | 46   |
| 12       | Gold                                  | 0.93000          | 35   | 0.66247         | 40   | 0.92174                | 35   | 0.209387           | 50   |
| 13       | Chromite                              | 0.91207          | 36   | 0.54327         | 58   | 2.82282                | 7    | 0.241718           | 42   |
| 14       | Nickel                                | 0.90830          | 38   | 0.54346         | 57   | 3.11467                | 5    | 0.229514           | 44   |
| 15       | Other metallics                       | 0.87847          | 44   | 0.60723         | 50   | -114.14929             | 60   | 0.190781           | 53   |
| 16       | Stone quarrying, clay and sand pits   | 0.78864          | 52   | 0.65057         | 44   | -0.18633               | 54   | 0.267616           | 28   |
| 17       | Other non-metallics                   | 0.96799          | 30   | 2.36440         | 4    | -55.20031              | 59   | 0.218956           | 47   |
| 18       | Food manufactures                     | 0.89244          | 39   | 2.07687         | 6    | 0.87449                | 37   | 0.314011           | 17   |
| 19       | Beverage industries                   | 1.20947          | 9    | 0.72012         | 33   | 1.36347                | 26   | 0.247979           | 40   |
| 20       | Tobacco manufactures                  | 1.06469          | 24   | 0.64461         | 45   | 1.64069                | 21   | 0.168678           | 58   |
| 21       | Textile manufactures                  | 1.07248          | 23   | 1.36351         | 11   | -0.09187               | 52   | 0.293623           | 22   |
| 22       | Footwear, wearing apparel             | 1.24760          | 6    | 0.61697         | 48   | 1.67272                | 19   | 0.285932           | 25   |
| 23       | Wood and wood products                | 1.17144          | 13   | 1.08599         | 15   | 0.32375                | 44   | 0.238797           | 43   |
| 24       | Furniture and fixtures                | 1.10233          | 19   | 0.71029         | 37   | 0.93228                | 34   | 0.308903           | 19   |
| 25       | Paper and paper products              | 1.20721          | 10   | 1.72404         | 8    | -0.29070               | 56   | 0.256990           | 35   |
| 26       | Publishing and printing               | 1.34569          | 2    | 0.72314         | 30   | 0.39720                | 42   | 0.257525           | 34   |
| 27       | Leather and leather products          | 1.24856          | 5    | 0.80256         | 25   | 0.66498                | 39   | 0.312793           | 18   |
| 28       | Rubber products                       | 1.16030          | 15   | 0.71874         | 34   | 0.20691                | 45   | 0.296881           | 20   |



*Appendix A continued...*

| IO Codes | Description                                       | Backward Linkage | Rank | Forward Linkage | Rank | "Net" Backward Linkage | Rank | Income Multipliers | Rank |
|----------|---|------------------|------|-----------------|------|------------------------|------|--------------------|------|
| 29       | Chemical and chemical products                    | 1.20238          | 11   | 3.77656         | 1    | -0.28054               | 55   | 0.261445           | 31   |
| 30       | Products of petroleum and coal                    | 1.22786          | 7    | 2.87118         | 2    | 0.15887                | 46   | 0.204767           | 51   |
| 31       | Non-metallic mineral products                     | 1.15656          | 16   | 0.98660         | 17   | 0.01825                | 48   | 0.255840           | 36   |
| 32       | Basic metal industries                            | 1.19996          | 12   | 1.69647         | 9    | -0.38110               | 57   | 0.211242           | 48   |
| 33       | Metal fabrication                                 | 1.22229          | 8    | 1.17870         | 12   | -0.10195               | 53   | 0.251515           | 37   |
| 34       | Machinery except electrical                       | 1.11265          | 18   | 0.85575         | 19   | 1.46373                | 24   | 0.182530           | 56   |
| 35       | Electrical machinery                              | 1.11671          | 17   | 1.53797         | 10   | 1.17928                | 32   | 0.267242           | 29   |
| 36       | Transport equipment                               | 1.29991          | 3    | 0.93119         | 18   | 0.87072                | 38   | 0.250222           | 38   |
| 37       | Miscellaneous manufactures                        | 1.09778          | 22   | 0.85254         | 20   | 1.09629                | 33   | 0.288825           | 24   |
| 38       | Construction                                      | 1.05752          | 25   | 0.72030         | 31   | 2.01082                | 13   | 0.360758           | 11   |
| 39       | Electricity                                       | 0.85911          | 48   | 1.77429         | 7    | 1.18183                | 31   | 0.181188           | 57   |
| 40       | Steam   | 0.88056          | 43   | 0.68033         | 39   | 0.00000                | 50   | 0.182666           | 55   |
| 41       | Water   | 0.78693          | 53   | 0.62574         | 46   | 1.73122                | 18   | 0.290420           | 23   |
| 42       | Land transport                                    | 1.10025          | 21   | 0.81206         | 24   | 1.46746                | 23   | 0.259304           | 33   |
| 43       | Water transport                                   | 1.03602          | 26   | 0.65938         | 41   | 1.23086                | 30   | 0.190663           | 54   |
| 44       | Air transport                                     | 1.37747          | 1    | 0.71458         | 36   | 0.52747                | 40   | 0.274573           | 27   |
| 45       | Storage and services incidental to transportation | 1.16748          | 14   | 0.61852         | 47   | 1.28108                | 28   | 0.260283           | 32   |
| 46       | Communication                                     | 0.88871          | 42   | 1.01566         | 16   | 1.88051                | 17   | 0.244841           | 41   |
| 47       | Trade   | 0.90835          | 37   | 2.39658         | 3    | 1.88342                | 16   | 0.265414           | 30   |
| 48       | Banks   | 0.95135          | 34   | 1.15882         | 13   | 1.23817                | 29   | 0.279028           | 26   |
| 49       | Non-banks   | 0.85800          | 49   | 0.65579         | 42   | 2.82307                | 6    | 0.225260           | 45   |
| 50       | Insurance   | 0.86246          | 47   | 0.72494         | 29   | 2.13859                | 12   | 0.195482           | 52   |
| 51       | Real Estate                                       | 0.82885          | 51   | 0.82051         | 23   | 1.37338                | 25   | 0.209400           | 49   |
| 52       | Ownership of dwellings                            | 0.60774          | 60   | 0.54326         | 59   | 16.59309               | 1    | 0.020541           | 60   |
| 53       | Government services                               | 0.84062          | 50   | 0.54326         | 59   | 3.61301                | 2    | 0.770489           | 1    |
| 54       | Private education                                 | 0.88883          | 41   | 0.55268         | 56   | 3.15866                | 4    | 0.548405           | 2    |
| 55       | Private health and social services                | 0.96807          | 29   | 0.59587         | 53   | 2.34051                | 9    | 0.423515           | 5    |
| 56       | Private business services                         | 0.99467          | 28   | 2.29237         | 5    | -0.00006               | 51   | 0.405403           | 8    |
| 57       | Hotels and restaurants                            | 1.01311          | 27   | 0.72013         | 32   | 1.65451                | 20   | 0.293982           | 21   |

*Appendix A continued...*

| <b>IO Codes</b> | <b>Description</b>            | <b>Backward Linkage</b> | <b>Rank</b> | <b>Forward Linkage</b> | <b>Rank</b> | <b>“Net” Backward Linkage</b> | <b>Rank</b> | <b>Income Multipliers</b> | <b>Rank</b> |
|-----------------|-------------------------------|-------------------------|-------------|------------------------|-------------|-------------------------------|-------------|---------------------------|-------------|
| 58              | Private recreational services | 0.96647                 | 31          | 0.60388                | 51          | 2.29163                       | 10          | 0.386047                  | 9           |
| 59              | Private personal services     | 1.25132                 | 4           | 0.79959                | 26          | 1.30002                       | 27          | 0.340169                  | 13          |
| 60              | Other private services        | 1.10169                 | 20          | 0.55908                | 55          | 1.94003                       | 14          | 0.383876                  | 10          |